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UBER TECHNOLOGIES, INC.
14 and OTTOMOTTO LLC

15 UNITED STATES DISTRICT COURT
16 NORTHERN DISTRICT OF CALIFORNIA
17 SAN FRANCISCO DIVISION

18 WAYMO LLC,
19 Plaintiff,
20 v.
21 UBER TECHNOLOGIES, INC.,
22 OTTOMOTTO LLC; OTTO TRUCKING LLC,
23 Defendants.

Case No. 3:17-cv-00939-WHA

**DECLARATION OF JOHN F.
GARDNER IN SUPPORT OF
DEFENDANTS' OPPOSITION TO
WAYMO'S MOTION TO COMPEL
PRODUCTION OF WITHHELD
DOCUMENTS**

Date: June 8, 2017
Time: 10:00 a.m.
Ctrm: F, 15th Floor
Judge: Hon. Jacqueline Scott Corley

Trial Date: October 2, 2017

1 I, John F. Gardner, declare as follows:

2 1. I am a member of the bar of the State of California and a partner with Donahue
3 Fitzgerald LLP. I submit this declaration in support of Defendants' Opposition to Motion to
4 Compel Production of the Stroz Due Diligence Report. I have personal knowledge of the facts
5 stated herein and, if called as a witness, I could and would testify competently as to these facts.

6 2. I was contacted in late January 2016 by Anthony Levandowski ("Mr.
7 Levandowski") to provide personal counsel regarding a potential corporate transaction with Uber
8 Technologies, Inc. ("Uber") (the "Transaction"). Mr. Levandowski had retained O'Melveny &
9 Myers LLP ("OMM") as primary corporate counsel with respect to the Transaction representing
10 Ottomotto LLC and Otto Trucking LLC (collectively "Otto").

11 3. The parties recognized from the outset that there was a tangible risk that Google
12 would file litigation against Uber, Otto, Mr. Levandowski, and Lior Ron ("Mr. Ron") if the
13 Transaction was consummated. The proposed Transaction involved the movement of former
14 high-level executives from Google's self-driving car program, Project Chauffeur, to another
15 autonomous vehicle program. The litigation risk was particularly high due to the intensely
16 competitive nature of the self-driving vehicle industry and the potentially billion dollar
17 commercial market involved. A significant part of my practice is supervising litigation on behalf
18 of corporate clients, which has included corporate disputes regarding executives moving from one
19 company to another, so I was particularly aware of this issue and the potential risk.

20 4. Based on the common interest the parties shared in protecting against this tangible
21 risk of litigation, our open acknowledgement of that risk, and the need to share information freely
22 among the firms in order to adequately evaluate those risks, anticipate defenses, and assess legal
23 strategies, I viewed my conversations and communication with OMM, Morrison, Baker and their
24 clients regarding a factual investigation and potential litigation by Google to be privileged from
25 the outset of our engagement. The parties assigned specialized legal teams to handle various
26 aspects of the Transaction. For purposes of the litigation risk and defensive strategy, Uber was
27 primarily represented by Eric Tate at Morrison & Foerster LLP ("Morrison"), Otto was
28

1 represented by Eric Amdursky at OMM, Mr. Ron was represented by Alisa Baker at Levine &
2 Baker LLP ("Baker"), and I represented Mr. Levandowski.

3 5. On February 22, 2016, the parties entered into a Term Sheet with respect to the
4 Transaction. The signing documentation included a formal Indemnification Agreement (called an
5 "Indemnity Construct"). The Indemnification Agreement provided for OMM and Morrison to
6 engage a consultant to conduct an investigation, and they retained Stroz Friedberg LLC ("Stroz")
7 for this purpose (the "Stroz Investigation").

8 6. I worked jointly with OMM, Morrison and Baker with respect to the process
9 involved in the Stroz Investigation, which included numerous conference calls and
10 correspondence. Based on Stroz's work we discussed how to approach various possible litigation
11 scenarios, legal theories Google might assert against Uber, Otto, Mr. Levandowski and/or Mr.
12 Ron, and how best to refute and defend against any claims that might arise. I also worked
13 internally with Donahue litigators and employment partners to assess the parties' litigation
14 exposure, how claims might arise, and how best to prepare for defending against them in possible
15 future litigation.


16 7. OMM, Morrison, Baker and I crafted a set of guidelines for Stroz, and worked
17 together regarding a strategy to be employed in the Stroz Investigation.

18 8. On March 11, 2016, I received a draft Joint Defense, Common Interest, and
19 Confidentiality Agreement ("Joint Defense Agreement") which OMM was negotiating with
20 Morrison for the purpose of confirming our prior discussions and agreement that the parties were
21 working jointly in furtherance of a common interest in the anticipation of potential litigation by
22 Google in connection with the Transaction.

23 9. On March 22, 2016, I sent separate e-mails to OMM, Morrison and Baker in order
24 to confirm our understanding that we were working collaboratively under the common interest
25 doctrine. I would not have communicated freely with these parties, in particular with respect to
26 the Stroz Investigation, but for my understanding that those communications were privileged.

27 10. A formal Joint Defense Agreement was signed on or about April 11, 2016.

I declare under penalty of perjury under the laws of the United States that the foregoing is true and correct. Executed this 7th day of May, 2017, in Walnut Creek, California.


John F. Gardner